



2024 年 3 月 21 日醫院管理局大會參考文件 推行策略重點項目的進度報告

徵詢意見

請成員備悉本文件所載醫院管理局（醫管局）在 2023 年第四季推行策略重點項目的進度。這是向醫管局大會的定期匯報。

背景

2. 醫管局為全港市民提供全面的資助醫療服務，涵蓋由急症、復康到社區護理等各個範疇。醫管局的年度工作計劃概述本局在未來 12 個月重點推行的主要項目及活動。在 2023-24 年度工作計劃中，醫管局按《2022 至 2027 年策略計劃》載列的四個主要策略目標及 22 個策略，制訂相應的項目目標，以實現下列主要策略目標：

- ◆ 提供智慧醫療
- ◆ 發展智慧醫院
- ◆ 培育智慧團隊
- ◆ 增加服務供應

3. 醫管局 2023-24 年度工作計劃載列了該年度的服務重點項目，有關項目於 2023 年 3 月 23 日的醫管局大會上獲得通過¹。

預計於 2023 年第四季完成的項目目標

4. 預計於 2023 年第四季完成的項目目標共有 21 個（均涵蓋於本報告內），包括七個在機構整體計劃下匯報的項目目標，以及 14 個在聯網計劃下匯報的項目目標。所有項目目標均已如期達成，詳情載於附件。

¹ 醫管局大會會議文件第 332 號「醫院管理局 2023-24 年度工作計劃」。

未來展望

5. 為使服務能夠持續發展以應付不斷上升的需求，醫管局會繼續透過吸引、培育及挽留本地及境外人才，提升醫管局的整體服務能力，並制訂和推行更多創新措施，致力優化以病人為本的服務和加強醫院安全。

醫院管理局

HAB\PAPER\345

2024年3月14日

Annual Plan Targets Planned for Completion in 4Q23

PROGRESS

[Note: For references to Hospital Authority's clusters, hospitals and institutions, please see the list of abbreviations at the end of this paper.]

No.	Objectives / Strategies / Programmes	Target Date	Actual Status End 4Q23
<u>4Q23 Annual Plan Targets</u>			
CORPORATE PLANS			
<u>Provide Smart Care</u>			
Re-orientate service models			
Promote ambulatory care			
1.	Establish a paediatric ambulatory care centre at QMH to provide services for medical, cardiac and surgical paediatric day patients at QMH by 4Q23	4Q23	Achieved
<u>Enhance Service Supply</u>			
Increase healthcare capacity			
Bolster the capability of healthcare facilities in meeting demand			
2.	Enhance the capacity of inpatient services at HKEC by providing 26 additional acute beds at PYNEH by 4Q23	4Q23	Achieved
3.	Enhance the capacity of inpatient services at KCC by providing six additional acute beds at QEH and two additional extended care beds at KH by 4Q23	4Q23	Achieved
4.	Enhance the capacity of inpatient services at NTEC by providing 16 additional acute beds at PWH by 4Q23	4Q23	Achieved
5.	Enhance the capacity of inpatient services at NTWC by providing eight additional acute beds at TMH by 4Q23	4Q23	Achieved

No.	Objectives / Strategies / Programmes	Target Date	Actual Status End 4Q23
6.	<p>Continue to enhance the diagnostic radiology services by installing a new angiography system at AHNH by 1Q24; installing an additional computed tomography scanner at the Accident and Emergency (A&E) department of RH by 4Q23; installing a new magnetic resonance imaging scanner at YCH by 1Q24; providing services for 400 additional attendances for ultrasound scan at KWC by 1Q24; and strengthening the care-related supporting staff for diagnostic radiology services by 1Q24</p> <p>Part(s) to be achieved by 4Q23:</p> <ul style="list-style-type: none"> Install an additional computed tomography scanner at the A&E department of RH 	4Q23	Achieved
7.	<p>Continue to enhance pharmacy services by implementing clinical pharmacy services on discharge medication management for patients admitted to acute medical wards at PYNEH, QMH, QEH, UCH, PMH, YCH, PWH, AHNH and TMH by 4Q23 and medical wards at TWH by 1Q24; implementing clinical pharmacy services for haematology oncology patients at PYNEH by 1Q24; and implementing drug refill services for selected high-risk elderly patient groups in specialist outpatient clinics at QEH, KWH, PMH, NLTH by 1Q24</p> <p>Part(s) to be achieved by 4Q23:</p> <ul style="list-style-type: none"> Implement clinical pharmacy services on discharge medication management for patients admitted to acute medical wards at PYNEH, QMH, QEH, UCH, PMH, YCH, PWH, AHNH and TMH 	4Q23	Achieved

CLUSTER PLANS

HKEC Targets

Enhance Service Supply

8.	Provide 26 additional acute orthopaedics and traumatology beds at PYNEH	4Q23	Achieved
9.	Install an additional computed tomography scanner at the A&E department of RH	4Q23	Achieved
10.	Implement clinical pharmacy services on discharge medication management for patients admitted to acute medical wards at PYNEH	4Q23	Achieved

No.	Objectives / Strategies / Programmes	Target Date	Actual Status End 4Q23
<i>HKWC Targets</i>			
<u>Provide Smart Care</u>			
11.	Establish an ambulatory care centre to provide day services for medical, cardiac and surgical paediatric patients at QMH	4Q23	Achieved
<i>KCC Targets</i>			
<u>Provide Smart Care</u>			
12.	Provide advanced assisted technology services for patients with debilitating conditions at Community Rehabilitation Services Support Centre	4Q23	Achieved
<u>Enhance Service Supply</u>			
13.	Provide six additional acute emergency medicine beds at QEH	4Q23	Achieved
14.	Provide two additional rehabilitation beds at KH	4Q23	Achieved
15.	Implement clinical pharmacy services on discharge medication management for patients admitted to acute medical wards at QEH	4Q23	Achieved
<i>KEC Targets</i>			
<u>Enhance Service Supply</u>			
16.	Implement clinical pharmacy services on discharge medication management for patients admitted to acute medical wards at UCH	4Q23	Achieved
<i>KWC Targets</i>			
<u>Enhance Service Supply</u>			
17.	Implement clinical pharmacy services on discharge medication management for patients admitted to acute medical wards at PMH and YCH	4Q23	Achieved

No.	Objectives / Strategies / Programmes	Target Date	Actual Status End 4Q23
<i>NTEC Targets</i>			
<u>Enhance Service Supply</u>			
18.	Provide 10 additional acute medical beds and six additional acute emergency medical beds at PWH	4Q23	Achieved
19.	Implement clinical pharmacy services on discharge medication management for patients admitted to acute medical wards at PWH and AHNH	4Q23	Achieved
<i>NTWC Targets</i>			
<u>Enhance Service Supply</u>			
20.	Provide eight additional acute surgical beds at TMH	4Q23	Achieved
21.	Implement clinical pharmacy services on discharge medication management for patients admitted to acute medical wards at TMH	4Q23	Achieved

Abbreviations for Clusters, Hospitals and Institutions

Clusters

<i>HKEC</i>	<i>Hong Kong East Cluster</i>
<i>HKWC</i>	<i>Hong Kong West Cluster</i>
<i>KCC</i>	<i>Kowloon Central Cluster</i>
<i>KEC</i>	<i>Kowloon East Cluster</i>
<i>KWC</i>	<i>Kowloon West Cluster</i>
<i>NTEC</i>	<i>New Territories East Cluster</i>
<i>NTWC</i>	<i>New Territories West Cluster</i>

Hospitals and Institutions

<i>AHNH</i>	<i>Alice Ho Miu Ling Nethersole Hospital</i>
<i>BTS</i>	<i>Hong Kong Red Cross Blood Transfusion Service</i>
<i>CCH</i>	<i>Cheshire Home, Chung Hom Kok</i>
<i>CMC</i>	<i>Caritas Medical Centre</i>
<i>CPH</i>	<i>Castle Peak Hospital</i>
<i>DKCH</i>	<i>The Duchess of Kent Children's Hospital at Sandy Bay</i>
<i>FYKH</i>	<i>Tung Wah Group of Hospitals Fung Yiu King Hospital</i>
<i>GH</i>	<i>Grantham Hospital</i>
<i>HHH</i>	<i>Haven of Hope Hospital</i>
<i>HKCH</i>	<i>Hong Kong Children's Hospital</i>
<i>HKEH</i>	<i>Hong Kong Eye Hospital</i>
<i>KCH</i>	<i>Kwai Chung Hospital</i>
<i>KH</i>	<i>Kowloon Hospital</i>
<i>KWH</i>	<i>Kwong Wah Hospital</i>
<i>MMRC</i>	<i>MacLehose Medical Rehabilitation Centre</i>
<i>NDH</i>	<i>North District Hospital</i>
<i>NLTH</i>	<i>North Lantau Hospital</i>
<i>OLMH</i>	<i>Our Lady of Maryknoll Hospital</i>
<i>PMH</i>	<i>Princess Margaret Hospital</i>
<i>POH</i>	<i>Pok Oi Hospital</i>
<i>PWH</i>	<i>Prince of Wales Hospital</i>
<i>PYNEH</i>	<i>Pamela Youde Nethersole Eastern Hospital</i>
<i>QEH</i>	<i>Queen Elizabeth Hospital</i>
<i>QMH</i>	<i>Queen Mary Hospital</i>
<i>RH</i>	<i>Ruttonjee Hospital</i>
<i>SH</i>	<i>Shatin Hospital</i>
<i>TKOH</i>	<i>Tseung Kwan O Hospital</i>
<i>TMH</i>	<i>Tuen Mun Hospital</i>
<i>TPH</i>	<i>Tai Po Hospital</i>
<i>TSKH</i>	<i>Tang Shiu Kin Hospital</i>
<i>TSWH</i>	<i>Tin Shui Wai Hospital</i>
<i>TWEH</i>	<i>Tung Wah Eastern Hospital</i>
<i>TWH</i>	<i>Tung Wah Hospital</i>
<i>TYH</i>	<i>Tsan Yuk Hospital</i>
<i>UCH</i>	<i>United Christian Hospital</i>
<i>WTSH</i>	<i>Tung Wah Group of Hospitals Wong Tai Sin Hospital</i>
<i>YCH</i>	<i>Yan Chai Hospital</i>