



## 2023 年 12 月 21 日醫院管理局大會參考文件 推行策略重點項目的進度報告

### 徵詢意見

請成員備悉本文件所載醫院管理局（醫管局）在 2023 年第三季推行策略重點項目的進度。這是向醫管局大會的定期匯報。

### 背景

2. 醫管局為全港市民提供全面的資助醫療服務，涵蓋由急症、復康到社區護理等各個範疇。醫管局的年度工作計劃概述本局在未來 12 個月重點推行的主要項目及活動。在 2023-24 年度工作計劃中，醫管局按《2022 至 2027 年策略計劃》載列的四個主要策略目標及 22 個策略，制訂相應的項目目標，以實現下列主要策略目標：

- ◆ 提供智慧醫療
- ◆ 發展智慧醫院
- ◆ 培育智慧團隊
- ◆ 增加服務供應

3. 醫管局 2023-24 年度工作計劃載列了該年度的服務重點項目，有關項目於 2023 年 3 月 23 日的醫管局大會上獲得通過<sup>1</sup>。

### 預計於 2023 年第三季完成的項目目標

4. 預計於 2023 年第三季完成的項目目標共有 11 個（均涵蓋於本報告內），包括五個在機構整體計劃下匯報的項目目標，以及六個在聯網計劃下匯報的項目目標。所有項目目標均已如期達成，詳情載於附件。

### 未來展望

5. 醫管局正積極應用醫療科技，穩步推展及加強各項服務。同時，亦密切監察 2019 冠狀病毒病、季節性流感及肺炎支原體感染等傳染病在本港的傳播情況。

<sup>1</sup> 醫管局大會會議文件第 332 號「醫院管理局 2023-24 年度工作計劃」。

我們會繼續致力吸引、培育和挽留人才，改善人手供應情況。我們亦將制訂更多策略，透過不同措施加強醫院安全、病人服務及醫管局的持續發展。

醫院管理局

HAB\ PAPER\ 342

2023年12月14日

**Annual Plan Targets Planned for Completion in 3Q23**

[Note: For references to HA's clusters, hospitals and institutions, please see the list of abbreviations at the end of this paper.]

No.	Objectives / Strategies / Programmes	Target Date	Actual Status End 3Q23
<b>(A) <u>Annual Plan Targets Deferred From Previous Quarters</u></b>			
<b>CORPORATE PLANS</b>			
<b><u>Develop Smart Hospitals</u></b>			
<b>Enable smart hospital support and management</b>			
<b>Establish IT platforms to facilitate operational efficiency</b>			
1.	<p>Create smart emergency departments by digitalisation of documentation and workflow by rolling out phase one eAED service model to QMH, KWH, UCH, PMH, PWH, AHNH and TMH; and rolling out the eResus service model to RH, NLTH and POH by 1Q23</p> <p>Part(s) deferred from previous quarter(s) and to be achieved by 3Q23:</p> <ul style="list-style-type: none"> <li>Implement eAED at PMH and eResus at NLTH</li> </ul>	Deferred from 1Q23 and 2Q23	Achieved
<b><u>Enhance Service Supply</u></b>			
<b>Increase healthcare capacity</b>			
<b>Bolster the capability of healthcare facilities in meeting demand</b>			
2.	<p>Improve the standard of care for acute ischaemic stroke patients by providing Intra-Arterial Mechanical Thrombectomy in a phased approach by providing 24-hour Intra-Arterial Mechanical Thrombectomy service for acute ischaemic stroke patients at KWC by 1Q23</p>	Deferred from 1Q23	Achieved

No.	Objectives / Strategies / Programmes	Target Date	Actual Status End 3Q23
<b>CLUSTER PLANS</b>			
<b><i>KWC Targets</i></b>			
<b><u>Develop Smart Hospitals</u></b>			
3.	Roll out the phase one eAED service model to the Accident and Emergency (A&E) department of PMH and the eResus service model to the A&E department of NLTH	Deferred from 1Q23 and 2Q23	Achieved
<b><u>Enhance Service Supply</u></b>			
4.	Provide 24-hour Intra-arterial Mechanical Thrombectomy services for acute ischaemic stroke patients at KWC	Deferred from 1Q23	Achieved
<b>(B) <u>3Q23 Annual Plan Targets</u></b>			
<b>CORPORATE PLANS</b>			
<b><u>Provide Smart Care</u></b>			
<b>Leverage on big data and advanced technology</b>			
<b>Build up telemedicine and telecare</b>			
5.	Alleviate the waiting time for allied health support by extending allied health care services through telehealth to specific target group of patients with communication disorders at KCC by 3Q23	3Q23	Achieved
<b><u>Enhance Service Supply</u></b>			
<b>Increase healthcare capacity</b>			
<b>Bolster the capability of healthcare facilities in meeting demand</b>			
6.	Enhance the capacity of inpatient services at KEC by providing 10 additional acute beds at TKOH by 3Q23	3Q23	Achieved
7.	Enhance the capacity for ophthalmology services by providing two additional ophthalmology inpatient consultation sessions per week at RH by 3Q23; providing 975 additional inpatient consultations at QMH by 1Q24 and strengthening the Specialist Outpatient Clinic (SOPC) services at NTEC by 1Q24  Part(s) to be achieved by 3Q23: <ul style="list-style-type: none"> <li>• Provide two additional ophthalmology inpatient consultation sessions per week at RH</li> </ul>	3Q23	Achieved

No.	Objectives / Strategies / Programmes	Target Date	Actual Status End 3Q23
<b>CLUSTER PLANS</b>			
<b><i>HKEC Targets</i></b>			
<b><u>Enhance Service Supply</u></b>			
8.	Provide two additional ophthalmology inpatient consultation sessions per week at RH	3Q23	Achieved
9.	Enhance radiotherapy services for cancer treatment by preparing for the installation of an additional Linear Accelerator at HKEC by 3Q23; and strengthening the manpower for radiotherapy services at NTEC by 1Q24  Part(s) to be achieved by 3Q23: <ul style="list-style-type: none"> <li>• Prepare for the installation of an additional Linear Accelerator at HKEC</li> </ul>	3Q23	Achieved
<b><i>KCC Targets</i></b>			
<b><u>Provide Smart Care</u></b>			
10.	Extend allied health telehealth services to specific target group of patients with communication disorders	3Q23	Achieved
<b><i>KEC Targets</i></b>			
<b><u>Enhance Service Supply</u></b>			
11.	Provide 10 additional acute medical beds at TKOH	3Q23	Achieved

## Abbreviations for Clusters, Hospitals and Institutions

### Clusters

<i>HKEC</i>	<i>Hong Kong East Cluster</i>
<i>HKWC</i>	<i>Hong Kong West Cluster</i>
<i>KCC</i>	<i>Kowloon Central Cluster</i>
<i>KEC</i>	<i>Kowloon East Cluster</i>
<i>KWC</i>	<i>Kowloon West Cluster</i>
<i>NTEC</i>	<i>New Territories East Cluster</i>
<i>NTWC</i>	<i>New Territories West Cluster</i>

### Hospitals and Institutions

<i>AHNH</i>	<i>Alice Ho Miu Ling Nethersole Hospital</i>
<i>BTS</i>	<i>Hong Kong Red Cross Blood Transfusion Service</i>
<i>CCH</i>	<i>Cheshire Home, Chung Hom Kok</i>
<i>CMC</i>	<i>Caritas Medical Centre</i>
<i>CPH</i>	<i>Castle Peak Hospital</i>
<i>DKCH</i>	<i>The Duchess of Kent Children's Hospital at Sandy Bay</i>
<i>FYKH</i>	<i>Tung Wah Group of Hospitals Fung Yiu King Hospital</i>
<i>GH</i>	<i>Grantham Hospital</i>
<i>HHH</i>	<i>Haven of Hope Hospital</i>
<i>HKCH</i>	<i>Hong Kong Children's Hospital</i>
<i>HKEH</i>	<i>Hong Kong Eye Hospital</i>
<i>KCH</i>	<i>Kwai Chung Hospital</i>
<i>KH</i>	<i>Kowloon Hospital</i>
<i>KWH</i>	<i>Kwong Wah Hospital</i>
<i>MMRC</i>	<i>MacLehose Medical Rehabilitation Centre</i>
<i>NDH</i>	<i>North District Hospital</i>
<i>NLTH</i>	<i>North Lantau Hospital</i>
<i>OLMH</i>	<i>Our Lady of Maryknoll Hospital</i>
<i>PMH</i>	<i>Princess Margaret Hospital</i>
<i>POH</i>	<i>Pok Oi Hospital</i>
<i>PWH</i>	<i>Prince of Wales Hospital</i>
<i>PYNEH</i>	<i>Pamela Youde Nethersole Eastern Hospital</i>
<i>QEH</i>	<i>Queen Elizabeth Hospital</i>
<i>QMH</i>	<i>Queen Mary Hospital</i>
<i>RH</i>	<i>Ruttonjee Hospital</i>
<i>SH</i>	<i>Shatin Hospital</i>
<i>TKOH</i>	<i>Tseung Kwan O Hospital</i>
<i>TMH</i>	<i>Tuen Mun Hospital</i>
<i>TPH</i>	<i>Tai Po Hospital</i>
<i>TSKH</i>	<i>Tang Shiu Kin Hospital</i>
<i>TSWH</i>	<i>Tin Shui Wai Hospital</i>
<i>TWEH</i>	<i>Tung Wah Eastern Hospital</i>
<i>TWH</i>	<i>Tung Wah Hospital</i>
<i>TYH</i>	<i>Tsan Yuk Hospital</i>
<i>UCH</i>	<i>United Christian Hospital</i>
<i>WTSH</i>	<i>Tung Wah Group of Hospitals Wong Tai Sin Hospital</i>
<i>YCH</i>	<i>Yan Chai Hospital</i>