



**Minutes of Hospital Authority Board Meeting  
held on Thursday 21 December 2023 at 4:20 p.m.  
in Conference Hall, 2/F, HA Building, 147B Argyle Street, Kowloon**

Present : Mr Henry FAN Hung-ling, SBS, JP (Chairman)

Mr Thomas CHAN Chung-ching, JP  
Permanent Secretary for Health

Prof Francis CHAN Ka-leung, SBS, JP

Mr Lawrence CHAN Man-yiu (via web conference)

Prof CHAN Wai-yee

Mr CHAN Wing-kai

Ms Margaret CHENG Wai-ching, JP

Dr Amy CHIU Pui-yin, JP (via web conference)  
Representing Director of Health

The Hon Duncan CHIU

Ms Anita FUNG Yuen-mei, BBS, JP

Mr Ambrose HO, SBS, SC, JP (via web conference)

Ms Maisy HO Chiu-ha, BBS (via web conference)

Ms Mary HUEN Wai-yi, JP (via web conference)

Mr JAT Sew-tong, SBS, SC, JP

Dr Tony KO Pat-sing, JP  
Chief Executive

Mrs Sylvia LAM YU Ka-wai, SBS

Ms Jessica LEE Wing-tung (via web conference)  
Representing Deputy Secretary for Financial  
Services and the Treasury<sup>1</sup>

Dr LEUNG Wing-cheong

Prof Agnes TIWARI Fung-yee

Mr Henry TONG Sau-chai, MH, JP *(via web conference)*

Mr Anthony TSANG Hin-fun

Dr Thomas TSANG Ho-fai, BBS *(via web conference)*

Mr WAN Man-yee, BBS, JP

Ir Billy WONG Wing-hoo, BBS, JP *(via web conference)*

Mr Andy LAU  
Head of Corporate Services *(Secretary)*

Absent with : Prof LAU Chak-sing, BBS, JP  
apology  
(\*Out of HK) \* Prof David SHUM Ho-keung

Mr Philip TSAI Wing-chung, BBS, JP

In attendance : Ms Anita CHAN  
Director (Finance)

Dr Eric CHEUNG *(via web conference)*  
Cluster Chief Executive (Kowloon Central)

Dr N T CHEUNG  
Head of Information Technology and Health  
Informatics

Dr W K CHING  
Director (Strategy and Planning)

Dr K L CHUNG  
Cluster Chief Executive (New Territories  
East)

Dr Jeffrey LAI  
Representing Director (Quality and Safety)

Dr C B LAW *(via web conference)*  
Cluster Chief Executive (Kowloon West)

Dr K H LAU  
Deputising Cluster Chief Executive (Hong  
Kong East)

Mr David MAK  
Head of Human Resources

Mr Jeremiah NG  
Chief Internal Auditor

Dr Simon TANG  
Director (Cluster Services)

Dr S H TSUI *(via web conference)*  
Deputising Cluster Chief Executive (Hong  
Kong West)

Dr WONG Yiu-chung *(via web conference)*  
Cluster Chief Executive (New Territories  
West)

Dr Deacons YEUNG  
Cluster Chief Executive (Kowloon East)

Mr Frankie YIP  
Chief Manager (Corporate Communication)

Dr S C FUNG  
Chief of Service (Dentistry & Maxillofacial Surgery)  
United Christian Hospital  
[For discussion of HAB Paper No. 343]

Ms Natalia LI  
Chief Manager (Boards & General)

Ms Michele LIU  
Senior Manager (Boards & Support)

Ms Joanna KOO  
Manager (Boards & Support)

In attendance : Ms HO Hiu-wa  
(Attachees of the Ward Manager (Respiratory Medical Day Care Centre),  
Corporate Kowloon Hospital  
Exposure Programme)  
Ms Elaine HUI  
Medical Social Worker in charge, Tung Wah Hospital  
  
Mr Avin HUNG  
Ward Manager (Operating Theatre & Theatre Services Centre),  
Princess Margaret Hospital  
  
Mr Jack LING  
Senior Physiotherapist, Princess Margaret Hospital  
  
Dr WONG Yick-Hei  
Associate Consultant (Medicine and Geriatrics), United  
Christian Hospital  
  
Dr Emily YIP  
Consultant (Orthopaedics & Traumatology), Tuen Mun  
Hospital

**Declaration of Interest**

The Chairman invited Members to declare conflict of interest, if any, arising from the agenda items of, or discussion at, the meeting. There was no declaration from Members.

**Congratulatory Notes**

2. The Chairman congratulated Prof LAU Chak-sing on his appointment as the 41<sup>st</sup> Dean of the Li Ka Shing Faculty of Medicine of the University of Hong Kong with effect from 1 December 2023.

**Confirmation of Minutes**

3. The draft minutes of the last Board Meeting held on 21 September 2023 were confirmed without amendments.

**Matters Arising**

4. There was no outstanding item arising from the minutes of the last meeting.

**Report on Outcomes of the Administrative & Operational Meeting**

5. The Chairman reported that at the Administrative & Operational Meeting (AOM) held on 21 December 2023, the Hospital Authority (HA) Board considered and approved the following items :

- (a) Terms of Reference of Development and Works Committee (DWC) and Supporting Services Development Committee and co-opted membership of DWC;
- (b) Board Resolution for Addition of New Banks;
- (c) Excising Land under Hong Kong West Cluster to Facilitate Government Project for Invigorating Island South; and
- (d) 2023 Key Performance Indicator Annual Review.

Other matters discussed or noted by the HA Board at the AOM included :

- (a) Report on Key Performance Indicators;

- (b) Annual Report on Action Plan of the Task Group on Sustainability;
- (c) Progress Reports of Committees of the Hospital Authority Board; and
- (d) Senior Executive Appointments.

**Progress Report on Strategic Priorities  
(HA Board Paper No. 342)**

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6. Dr Tony KO updated Members on the implementation progress of HA's strategic priorities in the third quarter of 2023 (3Q23). All the 11 programmes planned for completion in 3Q23, including five programmes reported under corporate plans and six programmes reported under cluster plans were achieved.

**Cluster Presentation Programme – Kowloon East Cluster – Status Review of the Service Development of Dentistry and Oral Maxillofacial Surgery and Future Development  
(HA Board Paper No. 343)**

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7. Dr S C FUNG briefed Members on the development of the Dentistry and Oral Maxillofacial Surgery (D-OMS) services in the United Christian Hospital of Kowloon East Cluster (KEC) since 1973, with a highlight on the transformation from general dental service since its inception to the current status as a specialised unit of Oral and Maxillofacial Surgery, namely Dentistry & Maxillofacial Surgery Department (D&MSD), and the largest centre in the field of Oral-Maxillofacial Surgery and Craniofacial Orthodontics in Hong Kong. The cohesive and efficient multi-disciplinary team comprising experienced Head and Neck surgeons, Ear, Nose & Throat surgeons, paediatric surgeons, oculoplastic surgeons and other allied health professionals, supported by state-of-the-art facilities, provided a wide spectrum of high quality integrated and patient-centred services, such as Oral Cancer Surgery & Maxillofacial Reconstructive Surgery, Obstructive Sleep Apnea Surgery and Orbital Tumor / Trauma Surgery.

8. In recent years, D-OMS services expanded beyond KEC through the building of a trans-cluster service network with other five HA hospitals, including Tseung Kwan O Hospital, Hong Kong Children's Hospital (HKCH), Kwong Wah Hospital, Caritas Medical Centre and Alice Ho Miu Ling Nethersole Hospital, to provide dental procedure and/or maxillofacial surgeries for patients from other clusters. For cleft service, a designated team of KEC maintained close collaboration with HKCH for referring paediatric patients for treatment. In parallel, D&MSD, serving as a recognised OMS training centre in Hong Kong,

**Action by**

strived to nurture competent OMS specialists by fostering links with reputable regional and international professional bodies and the provision of on-job training programme recognised by the Hong Kong Academy of Medicine, which would not only facilitate the specialist training for junior colleagues but also the recruitment of OMS specialists by HA.

9. Looking ahead, the services on preventive and primary management and long-term dental maintenance for medically at-risk patients were planned to be enhanced in line with the primary healthcare initiatives promulgated by the Health Bureau in order to improve health outcomes of patients and minimise the risks of developing complications which required advanced treatments.

10. The Chairman thanked the dedicated effort of the team in driving continuous service improvements on D-OMS services in Hong Kong, in particular the forward-looking initiative on staff training and development.

**Date of Next Meeting**

11. The next Open Board Meeting was scheduled for Thursday 21 March 2024 at 4:00 p.m. in the Conference Hall, HA Building.

12. There being no other business, the meeting was adjourned at 4:45 p.m.