



**Minutes of Hospital Authority
Administrative & Operational Meeting
held on Thursday 25 April 2024 at 3:30 pm
in Conference Hall, 2/F, HA Building, 147B Argyle Street, Kowloon**

Present : Mr Henry FAN Hung-ling, SBS, JP (Chairman)

Mr Lawrence CHAN Man-yiu (via web conference)

Prof CHAN Wai-yee (via web conference)

Ms Margaret CHENG Wai-ching, JP (via web conference)

The Hon Duncan CHIU

Ms Anita FUNG Yuen-mei, BBS, JP (via web conference)

Mr Ambrose HO, SBS, SC, JP (via web conference)

Ms Maisy HO Chiu-ha, BBS (via web conference)

Ms Mary HUEN Wai-yi, JP (via web conference)

Mr Sam HUI Chark-shum, JP (via web conference)
Representing Permanent Secretary for Health

Mr JAT Sew-tong, SBS, SC, JP (via web conference)

Dr Tony KO Pat-sing, JP
Chief Executive

Mr Matthew KWOK

Mrs Sylvia LAM YU Ka-wai, SBS

Dr Teresa LI Mun-pik, JP (via web conference)
Representing Director of Health

Mr Aaron LIU Kong-cheung, JP (via web conference)
Deputy Secretary for Financial Services
and the Treasury (Treasury)1

Prof David SHUM Ho-keung (via web conference)

Mr Philip TSAI Wing-chung, BBS, JP

Mr Anthony TSANG Hin-fun

Dr Thomas TSANG Ho-fai, BBS *(via web conference)*

Mr WAN Man-yee, BBS, JP

Ir Billy WONG Wing-hoo, BBS, JP *(via web conference)*

Prof ZHANG Zhang-jin *(via web conference)*

Mr Andy LAU
Head of Corporate Services *(Secretary)*

Absent with :
apology
(*Out of
Hong Kong)

Mr CHAN Wing-kai

Prof Philip CHIU Wai-yan

Prof LAU Chak-sing, BBS, JP

Prof Agnes TIWARI Fung-yee

Mr Henry TONG Sau-chai, MH, JP

In attendance :

Ms Anita CHAN
Director (Finance)

Dr Eric CHEUNG *(via web conference)*
Cluster Chief Executive (Kowloon Central)

Dr Ian CHEUNG *(via web conference)*
Deputising Cluster Chief Executive (Kowloon West)

Dr N T CHEUNG
Head of Information Technology and Health Informatics

Dr W K CHING
Director (Strategy and Planning)

Dr K L CHUNG *(via web conference)*
Cluster Chief Executive (New Territories East)

Dr Jeffrey LAI
Deputising Director (Quality and Safety)

Ir Kelvin LO
Director (Development & Works)

Mr David MAK
Head of Human Resources

Mr Jeremiah NG
Chief Internal Auditor

Dr Loletta SO
Cluster Chief Executive (Hong Kong East) *(via web conference)*

Dr Simon TANG
Director (Cluster Services)

Dr S H TSUI
Deputising Cluster Chief Executive (Hong Kong West) *(via web conference)*

Dr WONG Yiu-chung
Cluster Chief Executive (New Territories West) *(via web conference)*

Dr Deacons YEUNG
Cluster Chief Executive (Kowloon East) *(via web conference)*

Mr Frankie YIP
Chief Manager (Corporate Communication)

Ms Melanie CHEUNG
Chief (Donation and Development)
[For discussion of AOM Paper No. 1950]

Dr W M CHEUNG
Chief Manager (Patient Safety & Risk Management)
[For discussion of AOM Paper No. 1951]

Dr Cissy CHOI
Chief Manager (Integrated Clinical Services)
[For discussion of AOM Paper No. 1952]

Dr Jeffrey LAI
Chief Manager (Quality & Standards)
[For discussion of AOM Paper No. 1952]

Dr Venus SIU
Chief Manager (Clinical Effectiveness & Technology Management)
[For discussion of AOM Paper No. 1952]

Dr Gladys KWAN
Chief Manager (Medical Grade)
[For discussion of AOM Paper No. 1952]

Ms Rowena WONG
Chief Manager (Chinese Medicine)
[For discussion of AOM Paper No. 1952]

Mr Banny WONG
Senior Manager (HO Administration)
[For report on HA Convention 2024 under Any Other Business]

Ms Natalia LI
Chief Manager (Boards & General)

Ms Michele LIU
Senior Manager (Boards & Support)

Ms Joanna KOO
Manager (Boards & Support)

In attendance :
(Attachees of
the Corporate
Exposure
Programme)

Mr Joseph CHAN
Systems Manager, Caritas Medical Centre

Ms Y L CHUNG
Advanced Practice Nurse (Psychiatry),
Pamela Youde Nethersole Eastern Hospital

Ms LEUNG Yuen-wa
Nurse Consultant (Cardiac), United Christian Hospital

Ms Winnie WONG
Health Informatician (Public Health & Information Service)

Ms Leona YAN
Senior Physiotherapist, Yan Chai Hospital

Action by

Welcome Remarks

The Chairman extended a warm welcome to Prof ZHANG Zhang-jin and Mr Matthew KWOK, who had joined the Hospital Authority (HA) Board since 1 April 2024, for attending the Administrative & Operational Meeting (AOM) for the first time.

2. The Chairman also welcomed the five sit-in colleagues, who were attachees from the Nursing, Allied Health and Administrative disciplines under the Corporate Exposure Programme of the HA Head Office (HO).

Declaration of Interest

3. The Chairman invited Members to declare conflict of interest, if any, arising from the agenda items of, or discussion at, the meeting. There was no declaration from Members.

Confirmation of Minutes

4. The draft minutes of the last AOM held on 21 March 2024 were confirmed without amendment.

Matters Arising

Membership of Hospital Governing Committees
(Paragraphs 18-23 of the minutes of the meeting on 29 February 2024 and paragraphs 6-7 of the minutes of the meeting on 21 March 2024)

5. Ms Natalia LI reported that following the Board's approval on 29 February 2024 and 21 March 2024 of the appointments / re-appointments to various Hospital Governing Committees (HGCs) for the membership term commencing on 1 April 2024, two nominations were received from the HGCs of Cheshire Home, Shatin (SCH) and Hong Kong Red Cross Blood Transfusion Service (BTS) to fill the vacancies arising from the retirement of members of the respective HGCs. Details were set out in the presentation slides distributed to Members.

6. Members approved the following appointments to the respective HGCs with effect from the date of the approval of the Board to 31 March 2025 in line with the progressive terms of appointment under the six-year rule :

- (a) Dr TSE Man-chung (謝文忠博士) nominated by HA as Member of SCH HGC, vice the retirement of Dr Victor LUI Wing-cheong; and

Action by

- (b) Ms Titania WOO Chi-kwan (胡志君女士) nominated by the parent body as Member of BTS HGC, vice the retirement of Ms Dora LI Yuen-chow.

**Proposed Establishment of Advisory Committee on Donation and Development Matters
(Restricted AOM Paper No.1950)**

(The subject was discussed and Members approved the proposed establishment of the Advisory Committee on Donation and Development Matters under the HA Board. The detailed deliberations were separately recorded in paragraphs 7-14.)

**Update on Service Sustainability in Ophthalmology – The Rising Demand for Cataract Operations in the Hospital Authority
(Restricted AOM Paper No.1951)**

(The subject was discussed and Members noted the post-implementation review for the Team-based Piece Rate Remuneration Scheme for Cataract Operations (PRRS) which was on a six-month trial basis from October 2023 to March 2024; and approved the proposal on continuing PRRS for 11 months from May 2024 to March 2025 and the proposed delegation of authority to the Directors' Meeting to review and approve subsequent continuation beyond March 2025. The detailed deliberations were separately recorded in paragraphs 15-20.)

(Dr Thomas TSANG joined the meeting at this juncture.)

**Hospital Authority's Action Items under The Chief Executive's 2022 and 2023 Policy Addresses
(Restricted AOM Paper No.1952)**

(The subject was discussed and Members noted the bi-annual report on the implementation of the action items to take forward specific healthcare-related items relevant to HA as set out in the Hong Kong Special Administrative Region Chief Executive's 2022 Policy Address and the 2023 Policy Address. The detailed deliberations were separately recorded in paragraphs 21-32.)

**Progress Reports of Committees of the Hospital Authority Board
(Restricted AOM Paper No.1953)**

(without presentation)

33. Members noted the key agenda items discussed by the Executive Committee (EC) and Development and Works Committee in April 2024; and the detailed progress reports from the Information

Action by

Technology Services Committee, EC, Finance Committee (FC), Human Resources Committee (HRC), joint meeting of FC and HRC, Audit and Risk Committee and Main Tender Board in March 2024.

Any Other Business

HA Convention 2024

(The subject was discussed and Members noted the key information about the upcoming HA Convention, which would be conducted in hybrid mode on 16 and 17 May 2024 at the Hong Kong Convention and Exhibition Centre. The detailed deliberations were separately recorded in paragraphs 34 - 38.)

Annual Self-Assessment of HA Board (April 2023 – March 2024)

39. The Secretariat would soon start the annual self-assessment exercise. The Chairman invited Members to complete the self-assessment questionnaire via HA Chat for necessary follow up by the Secretariat. Comments and suggestions for improvements were most welcome.

HA Board Dinner

40. The Chairman informed Members that the HA Board Dinner would be held on Monday, 29 April 2024 at Yixin Restaurant (益新美食館). Details were sent out by the Secretariat to Members who had confirmed their availability.

Date of Next Meeting

41. The next AOM was scheduled for Thursday, 30 May 2024 at 2:30 pm in the Conference Hall, HA Building.

42. There being no other business, the meeting was adjourned at 4:50pm.