



**Minutes of Hospital Authority  
Administrative & Operational Meeting  
held on Thursday 29 February 2024 at 2:30 pm  
in Conference Hall, 2/F, HA Building, 147B Argyle Street, Kowloon**

Present :

Mr Henry FAN Hung-ling, SBS, JP	(Chairman)
Mr Lawrence CHAN Man-yiu	(via web conference)
Mr CHAN Wing-kai	(via web conference)
Ms Margaret CHENG Wai-ching, JP	(via web conference)
Prof Philip CHIU Wai-yan	(via web conference)
Ms Anita FUNG Yuen-mei, BBS, JP	(via web conference)
Mr Ambrose HO, SBS, SC, JP	(via web conference)
Ms Maisy HO Chiu-ha, BBS	(via web conference)
Ms Mary HUEN Wai-yi, JP	(via web conference)
Mr Sam HUI Chark-shum, JP Representing Permanent Secretary for Health	(via web conference)
Mr JAT Sew-tong, SBS, SC, JP	(via web conference)
Dr Tony KO Pat-sing, JP Chief Executive	
Dr Ronald LAM Man-kin, JP Director of Health	(via web conference)
Mrs Sylvia LAM YU Ka-wai, SBS	(via web conference)
Dr LEUNG Wing-cheong	
Mr Charles NG Ting-chau Representing Deputy Secretary for Financial Services and the Treasury (Treasury)1	(via web conference)
Prof David SHUM Ho-keung	

Mr Philip TSAI Wing-chung, BBS, JP

Mr Anthony TSANG Hin-fun *(via web conference)*

Dr Thomas TSANG Ho-fai, BBS *(via web conference)*

Mr WAN Man-ye, BBS, JP

Ir Billy WONG Wing-hoo, BBS, JP *(via web conference)*

Mr Andy LAU  
Head of Corporate Services *(Secretary)*

Absent with :  
apology  
(\*Out of  
Hong Kong)

Prof CHAN Wai-ye

The Hon Duncan CHIU

Prof LAU Chak-sing, BBS, JP

Prof Agnes TIWARI Fung-ye

Mr Henry TONG Sau-chai, MH, JP

In attendance :

Ms Anita CHAN  
Director (Finance)

Dr Eric CHEUNG *(via web conference)*  
Cluster Chief Executive (Kowloon Central)

Dr N T CHEUNG  
Head of Information Technology and Health  
Informatics

Dr W K CHING  
Director (Strategy and Planning)

Dr K L CHUNG  
Cluster Chief Executive (New Territories East)

Dr C B LAW *(via web conference)*  
Cluster Chief Executive (Kowloon West)

Dr Theresa LI *(via web conference)*  
Cluster Chief Executive (Hong Kong West)

Mr David MAK  
Head of Human Resources

Mr Jeremiah NG  
Chief Internal Auditor

Dr Loletta SO *(via web conference)*  
Cluster Chief Executive (Hong Kong East)

Dr Simon TANG  
Director (Cluster Services)

Dr Michael WONG  
Director (Quality and Safety)

Dr Raymond WONG *(via web conference)*  
Representing Cluster Chief Executive  
(Kowloon East)

Dr WONG Yiu-chung *(via web conference)*  
Cluster Chief Executive (New Territories West)

Mr Frankie YIP  
Chief Manager (Corporate Communication)

Mr Simon CHENG  
Chief Manager (Staff Development & Wellbeing)  
[For discussion of Training Undertaking under Matters Arising and report  
on Senior Executive Appointments under Any Other Business]

Mr Dickson WONG  
Deputising Chief Systems Manager (CPQ)  
[For discussion of AOM Paper No. 1931]

Dr Christina MAW  
Chief Manager (Service Transformation)  
[For discussion of AOM Paper No. 1935]

Ms Natalia LI  
Chief Manager (Boards & General)

Ms Michele LIU  
Senior Manager (Boards & Support)

Ms Joanna KOO  
Manager (Boards & Support)

In attendance : Dr Dicken CHAN  
(Attachees of Associate Consultant, Ap Lei Chau General Out-patient Clinic  
the Corporate  
Exposure Ms Madelaine CHOW  
Programme) Senior Nursing Officer (Infection Control Unit), New Territories West  
Cluster

Ms Charis LEUNG  
Systems Manager (Enterprise Architecture), Information Technology and  
Health Informatics Division

Ms H Y LI  
Ward Manager (Geriatric Ward), Ruttonjee & Tang Shiu Kin Hospitals

Ms TSANG Chi-shan  
Department Manager (Orthoptics), Hong Kong Eye Hospital

**Declaration of Interest**

The Chairman invited Members to declare conflict of interest, if any, arising from the agenda items of, or discussion at, the meeting. There was no declaration from Members.

**Welcome Remarks**

2. The Chairman extended a warm welcome to Prof Philip CHIU Wai-yan, Dean of the Faculty of Medicine of The Chinese University of Hong Kong, who had joined the Hospital Authority (HA) Board since 27 February 2024, vice Prof Francis CHAN Ka-leung, for attending the Administrative & Operational Meeting (AOM) for the first time.

3. The Chairman welcomed the five sit-in colleagues, who were attachees from the Medical, Nursing and Administrative disciplines under the Corporate Exposure Programme of the HA Head Office (HO).

**Confirmation of Minutes**

4. The draft minutes of the last AOM held on 25 January 2024 were confirmed without amendment.

**Matters Arising**

Training Undertaking

(Paragraphs 15-21 of the minutes of the meeting on 26 October 2023)

(Members noted the external legal advice on the proposed payment of compensation for breach of undertakings following training outside Hong Kong and the revised training undertakings would take effect for the training outside Hong Kong (one month or above) commencing on 1 April 2024 and after. The detailed deliberations were separately recorded in paragraphs 5 to 7.)

**Reorganisation of Cluster Services, Quality and Safety, and Strategy and Planning Divisions of Hospital Authority Head Office (Confidential AOM Paper No.1930)**

(Members approved the reorganisation of three Divisions of HAHO, including Cluster Services, Quality and Safety, and Strategy and Planning Divisions, in the second quarter of 2024 to better align the strategic priorities and bring synergistic effect among Divisions. The detailed deliberations were separately recorded in paragraphs 8 to 10.)

**Action by**

**Clinical Information Management System Stage II for the Department of Health – Continuation of Maintenance Services from 2026-27**

**(Restricted AOM Paper No.1931)**

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(The subject was discussed and Members approved the arrangement for HA to continue the provision of system operation, support and maintenance services for the Clinical Information Management System Stage II for the Department of Health as technical agency from 2026-27 and onwards. The detailed deliberations were separately recorded in paragraphs 11 to 14.)

*(Ir Billy WONG joined the meeting at this juncture.)*

**Hospital Authority Board - Code of Corporate Governance Practices  
(Confidential AOM Paper No.1932)**

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(Members approved the proposed updates on the “Hospital Authority Board - Code of Corporate Governance Practices” which have taken into consideration the recommendations from the Independent Commission Against Corruption following a recent review; and the proposed streamlined approval mechanism and workflow in handling applications of business travel outside Hong Kong and acceptance of related sponsorship by HA Chairman, HA Chief Executive and Members. The detailed deliberations were separately recorded in paragraphs 15 to 17.)

**Membership of Hospital Governing Committees  
(Restricted AOM Paper No.1933)**

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(Members approved the proposed appointments / re-appointments to the various Hospital Governing Committees for the membership term commencing on 1 April 2024. The detailed deliberations were separately recorded in paragraphs 18 to 20.)

**Membership of Regional Advisory Committees  
(Restricted AOM Paper No.1934)**

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(Members approved the proposed appointments / re-appointments to Regional Advisory Committees for the term commencing 1 April 2024. The detailed deliberations were separately recorded in paragraphs 21 to 23.)

**Service Collaboration Between the Hospital Authority and  
Gleneagles Hospital Hong Kong  
(Confidential AOM Paper No.1935)**

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(Members noted the service collaboration between HA and Gleneagles Hospital Hong Kong (GHK) in the provision of in-patient beds, specialist out-patient consultation, and radiology reporting services for HA patients, under a Supplemental Service Deed signed between the Government of the Hong Kong Special Administrative Region and the GHK Hospital Limited. The detailed deliberations were separately recorded in paragraphs 24 to 27.)

**2024-25 Budget Speech  
(AOM Paper No.1936)**

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28. Mr Andy LAU outlined relevant contents of the 2024-25 Budget Speech relating to HA or healthcare in general. Details were set out in the paper and the slides distributed to Members. In gist, the 2024-25 annual subvention for the HA would be \$95.4 billion (including \$93.5 billion recurrent and \$1.9 billion capital), representing a 2% growth as compared to the 2023-24 revised provision. HA was grateful for the Government's increased subvention to HA to enhance public healthcare services despite facing pressure on public finances, and was committed to utilise the subvention appropriately and would continue to strive to implement relevant policies and measures for the benefit of patients. HA was working out detailed proposals and plans on the individual programmes and initiatives as well as detailed allocations in accordance with the Government's direction, and in consultation with the Board or the relevant functional committees in due course for support or advice as appropriate. The HA Budget Plan and HA Annual Plan for 2024-25 would be submitted to the Board for approval in March 2024.

**Progress Reports of Committees of the Hospital Authority Board  
(Restricted AOM Paper No.1937)**

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(without presentation)

29. Members noted the key agenda items discussed by the Development and Works Committee, Executive Committee (EC), Medical Services Development Committee, Supporting Services Development Committee and Audit and Risk Committee in January and February 2024; and the detailed progress reports from EC, Human Resources Committee and Main Tender Board in January 2024.

**Any Other Business**

**Senior Executive Appointments**

30. Members noted the following appointments :
- (a) Dr Cissy CHOI Yu-size (蔡宇思醫生), currently Assistant Commissioner for Primary Healthcare (secondment to HHB), as Chief Manager (Integrated Clinical Services) with effect from 1 March 2024;
  - (b) Dr CHEUNG Wai-man (張偉文醫生), currently Service Director (Quality & Safety) of Kowloon West Cluster, as Chief Manager (Patient Safety & Risk Management) with effect from 25 March 2024;
  - (c) Mr Fuller YU Fat-cheong (余法昌先生), currently Chief Information Security Officer, as Chief Systems Manager (Information Technology & Electronic Health Record Operations) with effect from 2 April 2024;
  - (d) Dr Gladys KWAN Wai-man (關慧敏醫生), currently Chief Manager (Medical Grade), as Hospital Chief Executive (Caritas Medical Centre) with effect from 15 July 2024; and
  - (e) Dr Christy LAM Yu-yuk (林瑜玉醫生), currently Senior Manager (Clinical Effectiveness), as Assistant Commissioner for Primary Healthcare (secondment to HHB) with effect from 2 April 2024.

**Date of Next Meeting**

31. The next AOM was scheduled for Thursday, 21 March 2024 at 2:30 pm in the Conference Hall, HA Building.
32. There being no other business, the meeting was adjourned at 3:30pm.