



**Minutes of Hospital Authority
Administrative & Operational Meeting
held on Thursday 20 October 2022 at 2:30 pm
in Conference Hall, 2/F, HA Building, 147B Argyle Street, Kowloon**

Present :	Mr Henry FAN Hung-ling, SBS, JP	(Chairman)
	Mr Thomas CHAN Chung-ching, JP Permanent Secretary for Health	(via web conference)
	Prof Francis CHAN Ka-leung, SBS, JP	(via web conference)
	Prof CHAN Wai-yee	(via web conference)
	Mr CHAN Wing-kai	(via web conference)
	The Hon Duncan CHIU	(via web conference)
	Mr David FONG Man-hung, BBS, JP	(via web conference)
	Mr Ambrose HO, SBS, JP	(via web conference)
	Ms Maisy HO Chiu-ha, BBS	(via web conference)
	Ms Mary HUEN Wai-yi, JP	(via web conference)
	Dr Tony KO Pat-sing, JP Chief Executive	
	Mrs Ann KUNG YEUNG Yun-chi, BBS, JP	(via web conference)
	Mr Daniel LAM Chun, SBS, JP	
	Mr Franklin LAM Fan-keung, BBS	(via web conference)
	Dr Ronald LAM Man-kin, JP Director of Health	(via web conference)
	Ms Lisa LAU Man-man, BBS, MH, JP	(via web conference)
	Dr LEUNG Wing-cheong	(via web conference)

Mr Aaron LIU Kong-cheung, JP (via web conference)
Deputy Secretary for Financial Services and the
Treasury (Treasury)1

Prof David SHUM Ho-keung

Prof Agnes TIWARI Fung-yee (via web conference)

Mr Philip TSAI Wing-chung, BBS, JP

Dr Thomas TSANG Ho-fai (via web conference)

Mr WAN Man-yee, BBS, JP

Ir Billy WONG Wing-hoo, BBS, JP (via web conference)

Mr Andy LAU (Secretary)
Head of Corporate Services

Absent with : Ms Margaret CHENG Wai-ching, JP
apology
(*Out of
Hong Kong) Prof LAU Chak-sing, BBS, JP

In attendance : Ms Anita CHAN
Director (Finance)

Dr Beatrice CHENG
Cluster Chief Executive (New Territories East)

Dr Eric CHEUNG (via web conference)
Cluster Chief Executive (Kowloon Central)

Dr N T CHEUNG
Head of Information Technology and Health
Informatics

Dr W K CHING
Director (Strategy and Planning)

Dr K L CHUNG
Director (Quality and Safety)

Dr Theresa LI (via web conference)
Cluster Chief Executive (Hong Kong West)

Mr David MAK
Head of Human Resources

Dr Loletta SO *(via web conference)*
Cluster Chief Executive (Hong Kong East)

Dr Simon TANG
Director (Cluster Services)

Dr C B LAW *(via web conference)*
Cluster Chief Executive (Kowloon West)

Dr WONG Yiu-chung *(via web conference)*
Deputising Cluster Chief Executive (New Territories West)

Dr Deacons YEUNG *(via web conference)*
Cluster Chief Executive (Kowloon East)

Mr Jeremiah NG *(via web conference)*
Chief Internal Auditor

Mr Frankie YIP *(via web conference)*
Chief Manager (Corporate Communication)

Mr Kevin CAI
Chief Information Officer
[For discussion of AOM Paper No. 1796]

Dr Gladys KWAN
Chief Manager (Medical Grade)
[For discussion of AOM Paper No. 1799]

Mr Dennis LEE
Senior Systems Manager (Artificial Intelligence Systems)
[For discussion of AOM Paper No. 1799]

Ms Janet LI
Asia Wealth Leader, Mercer
[For discussion of AOM Paper No. 1800]

Ms Wincy WONG
Chief Manager (HR Policy & System)
[For discussion of AOM Paper No. 1800]

Ms Doris HO
Executive Director, Hospital Authority Provident Fund Scheme
[For discussion of AOM Paper No. 1801]

Dr WONG Wing-nam
Chief Manager (Electronic Health Record)
[For discussion of AOM Paper No. 1802]

Ms Rowena WONG
Chief Manager (Chinese Medicine)
[For discussion of AOM Paper No. 1803]

Dr Raymond LAI
Chief Infection Control Officer
[For discussion of “Updates on COVID-19”]

Mr Ambrose LAU
Chief Manager (Staff Development & Wellbeing)
[For discussion of Matters Arising – Appointment of Cluster Chief Executive (New Territories West) and Hospital Chief Executive (Tuen Mun Hospital) and Any Other Business]

Ms Natalia LI
Chief Manager (Boards & General)

Ms Phoebe LEUNG
Senior Manager (Boards & Support)

Ms Joanna KOO
Manager (Boards & Support)

In attendance : Mr Dennis CHUNG
(Attachees of the Corporate Exposure Programme) Corporate Finance Manager I (Revenue Management), Billing and Revenue Management, Head Office

Ms Vivian LI
Department Manager (Physiotherapy), Physiotherapy Department, Yan Chai Hospital

Ms Panmi LO
Senior Occupational Therapist, Occupational Therapy Department, Castle Peak Hospital

Ms Rita NG
Senior Occupational Therapist, Occupational Therapy Department, Kwai Chung Hospital

Ms Karen WONG
Nurse Consultant, K Leung Diabetes Centre, Queen Mary Hospital

Declaration of Interest

The Chairman invited Members to declare conflict of interest, if any, arising from the agenda items of, or discussion at, the meeting. There was no declaration from Members.

Welcome Remarks

2. The Chairman welcomed the five sit-in colleagues, who were attacheses from the Nursing, Allied Health and Administrative disciplines under the Corporate Exposure Programme of Hospital Authority (HA) Head Office.

Confirmation of Minutes

3. The draft minutes of the last Administrative and Operational Meeting (AOM) held on 22 September 2022 were confirmed without amendment.

Matters Arising

Circulation of Paper

4. It was reported that AOM Paper No. 1795 on “Enhancement to Home Loan Interest Subsidy Scheme - Proposed Amendments to the Terms and Conditions” was approved by the Board on 19 October 2022 via circulation.

Update on Appointment of Cluster Chief Executive (New Territories West) and Hospital Chief Executive (Tuen Mun Hospital)

(Members noted that following the approval of the Board, the appointment of Dr WONG Yiu-chung (王耀忠醫生) as Cluster Chief Executive (New Territories West) and Hospital Chief Executive (Tuen Mun Hospital) would take effect from 1 November 2022. The details were separately recorded in paragraphs 5 to 6.)

Exploration of Information Technology Collaborations and Service Provision in Guangdong-Hong Kong-Macao Greater Bay Area (Confidential AOM Paper No.1796)

(Members deliberated on the proposed strategic direction for HA to support the exploration of information technology collaborations in Hong Kong and other regions in the Guangdong-Hong Kong-Macao Greater Bay Area (GBA), and the provision of some technology services and solutions, as well as the proposed way forward. The details were separately recorded in paragraphs 7 to 25.)

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(Dr Thomas TSANG and Ir Billy WONG joined the meeting at this juncture.)

**Chairmanship, Vice-Chairmanship and Co-opted Membership of Committees of the Hospital Authority Board
(Restricted AOM Paper No.1797)**

(without presentation)

26. Members approved the proposed appointments / reappointments to the Functional Committees and the Central Training and Development Committee of the HA Board as detailed in the paper, which were endorsed by the Executive Committee (EC) at its meeting held on 7 October 2022.

**Amendment to Trust Deed of The Princess Margaret Hospital Charitable Trust
(Restricted AOM Paper No.1798)**

(without presentation)

27. Members approved the amendment to the trust deed of The Princess Margaret Hospital Charitable Trust, as detailed in the Annex to the paper, in response to the advice of the Inland Revenue Department. The Board also authorised the Chairman, Chief Executive and any one member of the Board to fix the seal of HA and authenticate the fixing of the seal for executing the trust deed for effecting the amendments.

**Collaboration with Hong Kong Science and Technology Parks Corporation on Use of Health Data for Research and Development
(Restricted AOM Paper No.1799)**

(This subject was discussed and Members noted the collaboration between HA and Hong Kong Science and Technology Parks Corporation on the use of health data for research and development. The detailed deliberations were separately recorded in paragraphs 28 to 33.)

(The attachees were withdrawn from the meeting for the following agenda item.)

**Annual Report on Hospital Authority Mandatory Provident Fund Scheme
(Confidential AOM Paper No.1800)**

(Members noted the Annual Report of the Hospital Authority Mandatory Provident Fund Scheme (HAMPFS) as at 31 March 2022 and the way forward for strengthening governance and support of HAMPFS. The details were separately recorded in paragraphs 34 to 36.)

(The attachees joined the meeting again at this juncture.)

**Hospital Authority Provident Fund Scheme Annual Operation Report 2021/22
(Restricted AOM Paper No.1801)**

(Members noted the 2021/22 Annual Operation Report of the HA Provident Fund Scheme. The details were separately recorded in paragraphs 37 to 39.)

**Annual Update on Electronic Health Record Programme Undertaken by the Hospital Authority
(Restricted AOM Paper No.1802)**

(This subject was discussed and Members noted the annual update on the progress of the Electronic Health Record (eHR) Programme undertaken by HA as the Government's technical agency, as well as the implementation progress in respect of HA as a major user of the eHR Sharing System. The detailed deliberations were separately recorded in paragraphs 40 to 44.)

(Mr David FONG left the meeting at this juncture.)

**2021/22 Annual Service Report on Chinese Medicine Clinics cum Training and Research Centres and Integrated Chinese-Western Medicine Programme
(Restricted AOM Paper No.1803)**

(Members noted the annual service report on the Chinese Medicine (CM) Clinics Cum Training and Research Centres and Integrated Chinese-Western Medicine (ICWM) Programme for 2021/22. The details were separately recorded in paragraphs 45 to 46.)

Updates on COVID-19

(Members noted the updates on COVID-19 in respect of the latest situation; bed mobilisation; latest visiting arrangement in HA hospitals; and HA's strategies for COVID-19 and seasonal influenza surge. The detailed deliberations were separately recorded in paragraph 47.)

**The Chief Executive's 2022 Policy Address
(AOM Paper No.1804)**

48. Mr Andy LAU highlighted the key aspects from relevant extracts of the Chief Executive's 2022 Policy Address, Policy Measures, and Indicators for Specified Tasks announced on 19 October 2022, covering public hospital services, primary healthcare and CM development, healthcare manpower, health technology, etc. On HA, directions were laid down in the Policy Address to enhance healthcare services, specifically to reduce waiting time at Specialist Out-patient

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Clinics, improve patient experience including wider use of telehealth services and drug collection, increase CM out-patient service quotas, regularise services of ICWM, set up a Poison Control Centre, expand HA's Integrated Discharge Support Programme, strengthen hospital infrastructure, promote eHealth, etc. Accreditation-related work would also be resumed in at least two public hospitals. On collaboration, HA would continue to explore with Hong Kong Science and Technology Parks Corporation on the use of the HA's clinical data for R&D, deepen CM collaboration in the GBA, strengthen support for patients with uncommon disorders in collaboration with the Hong Kong Genome Institute, etc. More details of the measures and indicators were set out in the Policy Address, with relevant extracts reproduced on the paper.

49. The Chairman remarked that many of the healthcare-related Policy Measures were set out by the Government in liaison with HA. The implementation progress of the Government's measures would be subject to public accountability. While HA was confident in meeting the set deliverables, there could be unforeseeable events or situations impacting on the planned progress. For example, the target to reduce the waiting time of stable new case bookings for the specialty of Medicine by 20% in 2023-24 could be affected by unexpected surge in service demand or an outbreak of disease requiring additional resources for emergency responses. In this regard, a mechanism had to be set up to monitor the progress regularly with prompt actions to be taken to address potential issues arising from unexpected events. To this end, quarterly reports to EC and biannual reports to the Board at AOM would facilitate regular monitoring of the performance against the Indicators for Specified Tasks relevant to HA. The Secretariat would coordinate with subject officers on the said reporting.

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**Progress Reports of Committees of the Hospital Authority Board
(Restricted AOM Paper No.1805)**

(without presentation)

50. Members noted the key agenda items discussed by the Supporting Services Development Committee, EC, Medical Services Development Committee and the annual briefing of the Main Tender Board (MTB) in September and October 2022; and the detailed progress reports from EC, joint meeting of the Finance Committee and Human Resources Committee (HRC), HRC, Information Technology Services Committee, Audit and Risk Committee and MTB on their meetings in September 2022.

Any Other Business

Senior Executive Appointment

51. Members noted the appointment of Dr PANG Fei-chau (彭飛舟醫生), currently Clinical Associate Professor of Practice of The University of Hong Kong, as Commissioner for Primary Healthcare of the Strategy & Planning Division (on secondment to the Health Bureau) with effect from 7 November 2022.

(Attachees left the meeting at this juncture.)

Payload Specialists Recruitment

(Members noted the work of HA in response to the recruitment of Payload Specialists in Hong Kong Special Administrative Region started in early October 2022. The details were separately recorded in paragraphs 52 to 53.)

Vote of Thanks

54. Dr Beatrice CHENG, Cluster Chief Executive (New Territories East East) & Hospital Chief Executive (Prince of Wales Hospital) would be leaving HA in late October 2022. The Chairman expressed a sincere vote of thanks to Dr Cheng for her invaluable contributions to HA and public healthcare services in Hong Kong in the past years.

Date of Next Meeting

55. The next AOM was scheduled for Thursday, 17 November 2022 at 2:30 pm in the Conference Hall, HA Building.

56. There being no other business, the meeting was adjourned at 5:05 pm.